

Agenda

Canterbury Mayoral Forum

Date: Friday 25 August 2017

Time: 9.00am to 12.00n

Venue: Environment Canterbury Council Chamber, 200 Tuam Street, Christchurch

Attendees: **Mayors/Chair:** Lianne Dalziel (Chair), Damon Odey (Deputy Chair), Julie Howden (Kaikōura, acting), Winton Dalley, David Ayers, Sam Broughton, Donna Favel, Graham Smith, Craig Rowley, Gary Kircher, Steve Lowndes

Chief Executives: Angela Oosthuizen, Hamish Dobbie, Jim Palmer, Dr Karleen Edwards, David Ward, Andrew Dalziel, Bede Carran, Wayne Barnett, Neil Jorgensen (Waitaki, acting), Jill Atkinson (Environment Canterbury, acting)

In attendance: Mayor Dave Cull, President, LGNZ (item 7)
Dr Andy Pearce, Cr Claire McKay, David Perenara-O'Connell (item 8),
Caroline Hart (item 8.3)
Tom Hooper (ChristchurchNZ), with Steve Perdia and Anna Elphick
Helen Wyn (Senior Regional Official); Abby Cheeseman (MBIE)

Secretariat: David Bromell, Anna Puentener, Louise McDonald (minutes)

Apologies: Winston Gray; Stuart Duncan; Bill Bayfield

Lisa Tumahai, Kaiwhakahaere, Te Rūnanga o Ngāi Tahu, may call in around 10 am to meet and greet members of the Mayoral Forum.

| Time | Item | Person |
|-------|--|---|
| 9:00 | 1. Welcome, introductions and apologies | Chair |
| | 2. Confirmation of Agenda | |
| | 3. Minutes from the previous meeting | |
| | 3.1. Confirmation of Minutes, 26 May 2017 | |
| | 3.2. Action points / correspondence | |
| 9:10 | 4. Canterbury Regional Economic Development Strategy 2017–19 | |
| | 4.1. Reflection on workshop, 24 August | Chair |
| | 4.2. CREDS implementation | Jim Palmer |
| 9:25 | 5. Communication with incoming MPs and Ministers | Jim Palmer |
| 9:30 | 6. Reflection on discussion with Local Government Commission | Chair |
| 9:40 | 7. Informal discussion with new President, LGNZ | Dave Cull |
| 10:00 | <i>Morning tea</i> | |
| 10:15 | 8. Canterbury Water Management Strategy | |
| | 8.1. How it all began – and Mayoral Forum governance | Winton Dalley David Perenara-O'Connell |
| | 8.2. CWMS targets report 2017 | Claire McKay Dr Andy Pearce |
| | 8.3. National water initiatives | Caroline Hart |
| 11:15 | 9. Chief Executives Forum report | Jim Palmer |
| | 9.1. 3-year work programme, 2017–19 | |
| | 9.2. Review of regional submissions | |
| 11:40 | 10. General business | Chair |
| | 10.1. Region-to-region MOU with Nagano Prefecture | |
| | 10.2. Farewell to Wayne Barnett | |
| 12:00 | <i>Lunch – followed by:</i> | |
| | 12:30 pm CDEM | |
| | 2:00 pm Regional Transport Committee | |

Next meeting: Friday 1 December 2017

CANTERBURY MAYORAL FORUM

FRIDAY 26 MAY 2017 COMMENCING AT 9.00 AM
TIMARU DISTRICT COUNCIL, 2 KING GEORGE PLACE, TIMARU

PRESENT

Members:

| | |
|------------------------------|---------------------------------|
| Ashburton District Council | Mayor Donna Favel |
| | Andrew Dalziel |
| Christchurch City Council | Mayor Lianne Dalziel (Chair) |
| | Dr Karleen Edwards |
| Environment Canterbury | Chair David Bedford |
| | Bill Bayfield |
| Hurunui District Council | Mayor Winton Dalley |
| | Hamish Dobbie |
| Kaikōura District Council | Mayor Winston Grey |
| Mackenzie District Council | Mayor Graham Smith |
| | Wayne Barnett |
| Selwyn District Council | Mayor Sam Broughton |
| | David Ward |
| Timaru District Council | Mayor Damon Odey (Deputy Chair) |
| | Bede Carran |
| Waimakariri District Council | Mayor David Ayers |
| | Jim Palmer |
| Waimate District Council | Mayor Craig Rowley |
| | Stuart Duncan |
| Waitaki District Council | Mayor Gary Kircher |
| | Michael Ross |

In Attendance:

Graham Mitchell and Nick Manning (Crown Fibre Holdings) for item 10

Environment Canterbury

Dr David Bromell, Anna Puentener and Louise McDonald (secretariat)

SPOTLIGHT ON TIMARU

Mayor Odey welcomed everyone to Timaru and representatives of the media who had been invited to this part of the forum to meet the Mayors and ask questions about the Forum's work.

He then played a video about the Timaru District and South Canterbury – 'why would you live anywhere else?'

The Mayors then provided to the media a briefing on each of the 7 Canterbury Regional Economic Development Strategy (CREDS) work programmes.

Media then left the meeting.

1. WELCOME

Mayor Dalziel welcomed members to the Mayoral Forum and thanked Mayor Odey for hosting the Forum.

An apology was accepted from Angela Oosthuizen.

2. CONFIRMATION OF AGENDA

The following matters, not on the agenda, were raised:

- Mayor Odey advised the Forum that the Ara Institute of Canterbury was considering changes to training opportunities currently provided in South Canterbury.
- The deadline of April for Territorial Authorities to propose roading projects for the Government Policy Statement on Land Transport 2018 (GPS) was raised. The Canterbury Regional Transport Committee will approach Local Government New Zealand to advocate for aligning the timeframes for the GPS, the National Land Transport Programme, and local government annual plans.

3. MINUTES OF CANTERBURY MAYORAL FORUM MEETING: 24 February 2017

The minutes of the meeting held on 24 February 2017 were confirmed and the action points were noted.

Bede Carran advised that most councils had resolved to wind up the Canterbury Economic Development Company Ltd, and encouraged remaining councils to do so by 30 June 2017.

A letter dated 10 April 2017 responding to the Forum's letter of support for the Lincoln Hub from Hon Steven Joyce and the Hon Paul Goldsmith was tabled.

4. CANTERBURY REGIONAL ECONOMIC DEVELOPMENT STRATEGY (CREDS)

4.1 Adoption of Strategy

David Bromell advised that work was being done to update the statistics on migrants in the Strategy.

Mayor Dalziel confirmed that she is discussing with Ngai Tāhu how they wish to engage with the Forum.

Dr Bromell invited feedback on the working draft of the Strategy that was attached to the agenda. Discussion centred on the education and training work programmes. Mayor David Ayers, Jim Palmer and the secretariat to finalise the wording.

4.2 Launch and Ministerial announcements 23 June

David Bromell provided an update on the arrangements for the 23 June CREDS launch. The Ministers have requested a meeting with Mayors before the launch. There have also been requests for Ministers to visit places of interest following the launch. When more details are known, the relevant Mayors will be advised.

4.3 Newcomer and migrant settlement work programme matters

Mayor Favel reported on participation in Immigration New Zealand's "Welcoming Communities" pilot to create an accreditation standard and opportunities to share best practice and ideas with councils throughout New Zealand. There is funding available from central government for pilot sites to develop the standard, and then implement it in communities. It is proposed to use the funding available for use in Ashburton and Selwyn as initial pilot sites.

Mayor Broughton congratulated Mayor Dalziel on the launch of the Christchurch City Council's multicultural strategy and her words about inclusiveness and rejecting a culture of exclusiveness. There was support for sending a letter to political parties, from the Forum, expressing the importance of embracing inclusion.

Mayor Broughton invited feedback on the draft letter to the Prime Minister and Minister of Immigration about recent and proposed immigration policy changes and their potential impact on economic growth in Canterbury that had been previously circulated to the Forum.

4.4 The case for Canterbury

Jim Palmer explained the proposed request for funding for investigating video and images as the next step in developing the Case for Canterbury, as discussed at the 24 February meeting.

The anticipated cost of producing the video was discussed and the Secretariat was requested to review the costings in the report and to approach potential co-funders to invest in this project.

Resolved

That the Canterbury Mayoral Forum:

- 1. adopts the draft Canterbury Regional Economic Development Strategy 2017-19**
- 2. approves draft arrangements for the Canterbury Regional Economic Development Strategy launch on 23 June 2017**
- 3. receives the update on the newcomer and migrant settlement work programme**
- 4. identifies and agree the Forum's discussed options to co-fund (with central government) further work on the 'Case for Canterbury'.**

Mayor Dalley /Mayor Kircher
CARRIED

5. CANTERBURY DRINKING WATER REFERENCE GROUP REPORT

Bill Bayfield spoke to this report that included key findings of the report of the Havelock North drinking water inquiry (Stage 1) and the Minute No 7- Stage 2 Issues. He noted that this would not be the final report from the Canterbury Drinking Water Reference Group.

He acknowledged the value of the establishing the Canterbury Drinking Water Reference Group and the benefit of this Group coming together with the District Health Boards. Mr Bayfield expressed his appreciation of the contribution from David Edge of Hurunui District Council, while he was busy with the earthquake response.

Since his report was written, a letter from Minister Anne Tolley has been received regarding the results of Part 1 of the inquiry and encouraging all local authorities to review current practices. A draft reply outlining activity in Canterbury will be circulated to the Forum for comment.

The Havelock Inquiry has now released a Minute No 8 that identifies 24 issues including some specific to Hawkes Bay and others New Zealand wide. Hearings will be held in August and Environment Canterbury is assisting the Ministry for the Environment with the development of fact papers that have been requested by the Inquiry.

The issue was raised of local democracy in relation to consultation already undertaken with communities about chlorination of water supplies. It was suggested that this could be the subject of a paper to Local Government New Zealand.

Resolved

That the Canterbury Mayoral Forum:

- 1. notes and receive the Canterbury Drinking Water Reference Group report.**
- 2. agrees to retain the Canterbury Drinking Water Reference Group to complete the following actions:**
 - 2.1 In light of the release of the Havelock North Stage 1 report, outline key findings, assess against the Canterbury Drinking Water Reference Group findings to date, and determine priority next steps.**
 - 2.2 Take learnings from the Havelock North Inquiry giving practical effect including the consideration of financial implications**
 - 2.3 Generate a final, best practice contingency plan for use in emergency or other contamination events.**
 - 2.4 Agrees a shared definition of high-risk drinking water supplies using standardised criteria.**
 - 2.5 Reviews and, if appropriate, draft a submission/response to the Stage 2 of the Government's Inquiry into Havelock North Drinking Water, once available.**
 - 2.6 Refines the necessary improvements in regulatory compliance actions across councils.**
 - 2.7 Provides an annual update on the status of Drinking Water supplies and their cross-organisational management to the Chief Executives Forum and the Canterbury Mayoral Forum.**

Chairman David Bedford / Mayor David Ayers
CARRIED

6. UPDATE ON EARTHQUAKE RECOVERY IN NORTH CANTERBURY

6.1 Kaikōura District

Mayor Gray reported that the main problem for the Kaikōura District was the State Highway; there is a lot of work to be done on the road north of Kaikōura. The road south also requires more work following the slips caused by the heavy rain event at Easter.

The new village for recovery workers is being set up. Business is quiet but activity is not evenly spread. Work is being done with Hurunui District and Christchurch International Airport on tourism marketing. It is very important to have the State Highway opened by Christmas.

Mayor Gray acknowledged the assistance provided by Peter Townsend and the Canterbury Employers' Chamber of Commerce for businesses applying for the Government support package.

Some people are still out of their homes and good work is being done by the National Recovery Manager David Brash in getting geotechnical checks done.

Lotto funding is being provided for a feasibility study for a pool complex.

6.2 Hurunui District

Mayor Dalley noted that most of the matters identified by Mayor Gray were true for Hurunui. Land damage is a serious issue with the earth still moving and the effect of the drought. Council infrastructure is up and running, but there is long-term work to be done. The Council also has work to do on re-valuing its assets.

Good things happening include the war memorials repaired before Anzac Day and the pop-up hotel in Waiau.

Mayor Dalley praised the amazing Hurunui community for how they worked together and supported each other.

Mayor Dalziel thanked the Mayors for their reports and offered assistance from Christchurch City for the work required on the revaluation of assets.

7. CANTERBURY WATER MANAGEMENT STRATEGY QUARTERLY REPORT

A report from the Canterbury Water Management Strategy (CWMS) was attached to the agenda. It was noted that the Chair of the Regional Water Management Committee Dr Andy Pearce and Cr David Caygill will be attending the August meeting to discuss the CWMS.

Resolved

That the Canterbury Mayoral Forum:

1. Notes the progress report on the Canterbury Water Management Strategy

Mayor Favel / Mayor Rowley
CARRIED

8. CHIEF EXECUTIVES FORUM REPORT

8.1 3-Year Work Programme

Jim Palmer presented the report on page 71 of the agenda that included the three-year work programme updated to include the new Corporate Forum and the new Operations Forum. The Policy Forum also has two new working groups to:

- Progress thinking and planning across the region about climate change.
- Share knowledge and expertise on compliance, monitoring and enforcement (this work is to be ongoing following the report to the Environmental Defence Society report on the role of regional councils).

8.2 Regional submissions

Attached to the report was a list of central government legislative changes identified by the Policy Forum that may require a regional response.

Resolved

That the Canterbury Mayoral Forum:

1. Confirms that the three-year programme 2017-2019 (item 8.1) reflects the Canterbury Mayoral Forum's priorities for 2017.
2. Notes work underway to identify central government regulatory proposals that may require a regional response in 2017 (item 8.2)

3. **Notes that two new regional forums have commenced and two new regional working groups will form.**
4. **Congratulates Ashburton, Waimakariri, Selwyn, Hurunui, Kaikōura and Christchurch Councils on winning the 2017 Carter Holt Harvey Innovator of the Year Award at the Building Officials Institute of New Zealand 50th Annual Excellence Awards for their standardised inspection regime.**

Mayor Broughton / Mayor Kircher
CARRIED

9. GENERAL BUSINESS

9.1 Meeting with Local Government Commission

David Bromell advised the Local Government Commission is available to meet with the Forum on the evening of Thursday 24 August, in Christchurch.

9.2 Updated schedule for regional forums meetings 2017

The University of Canterbury has offered to host the CREDS workshop on the afternoon of Thursday 24 August. Noting that some councils have their council meetings on that day, David Bromell will check to see if enough Forum members can attend to make it worthwhile.

It was agreed to hold the 25 August meeting of the Forum at the Environment Canterbury offices, Christchurch.

Young Members Forum

Mayor Sam Broughton advised members the Selwyn District Council will be hosting a Young Elected Members retreat for Councillors and Community Board member under 40. He will send Forum members information when comes available.

Resolved

That the Canterbury Mayoral Forum:

- 1 **note the revised forums' meeting schedule for 2017**
- 2 **Note the dinner meeting with the Local Government Commissions on 24 August 2017**
- 3 **Agree the Canterbury Regional Economic Development Strategy workshop venue for 24 August 2017 will be the University of Canterbury.**
- 4 **Agree dining/meeting venues for 30 November/1 December 2017 will be the Commodore Hotel, Christchurch.**

Mayor Smith / Mayor Broughton
CARRIED

9.3 Farewell to Michael Ross

Mayor Dalziel paid tribute to Michael Ross who was retiring from Waitaki District Council. She acknowledged his years of public service including serving on the national executive of the Society of Local Government Managers and as one of the founding directors of Local Government Online.

10. MEETING WITH CROWN FIBRE HOLDINGS

Graham Mitchell and Nick Manning from Crown Fibre Holdings Ltd were welcomed to the meeting.

They spoke to a PowerPoint Presentation that included two initiatives:

- The Government's Rural Broadband Initiative extension
- The Mobile Blackspot programme.

The benefits of local government were explained and included assisting with:

- the prioritisation of funding
- access to land and sites – especially for difficult areas where the costs and ground rental would make sites uneconomic
- Co-funding through a 5-year programme for areas to extend coverage in Canterbury.

Progress on both these initiatives would support economic development, particularly in the key areas of tourism and agriculture.

Mayor Dalley advised that the importance of rural broadband for medical centres had been raised with the Minister.

Noting councils' timeframes for Annual Plans and Long Term Plans, Mr Mitchell undertook to contact individual councils with more detail as these initiatives are developed.

CLOSURE

The meeting closed at 12.54 pm.

Action Points

Canterbury Mayoral Forum

As at 25 August 2017

| Forum Date | Subject | Actioned by | Deadline | Status |
|-------------|---|--|-------------|--|
| 24 Feb 2017 | Application made to remove Canterbury Economic Development Company Ltd from the Registrar of Companies. | Bede Carran | 26 May 2017 | In progress; awaiting IRD approval |
| 25 May 2017 | Case for Canterbury Review costings (video) in proposed request for funding, and approach potential co-funders to invest | Jim Palmer / Secretariat | 25 Aug 2017 | Discussions underway with ChristchurchNZ on progressing Christchurch and Canterbury stories – and funding this. Working through MBIE compliance processes to conclude a funding agreement for grant from Regional Growth Programme. |
| 25 May 2017 | Write to leaders of political parties expressing the importance of inclusion during election campaigning | All Mayors/ Secretariat | ASAP | Complete |
| 25 May 2017 | Write to PM and Minister of Immigration regarding immigration policies that impact on economic growth in Canterbury | All Mayors/ Secretariat | ASAP | Complete |
| 25 May 2017 | Respond to Hon Tolley's letter to TAs about the results of the Havelock North enquiry outlining action already underway in Canterbury | All Mayors/ Secretariat | ASAP | Complete |
| 25 May 2017 | Advocacy on alignment of timings between local authority LTPs and transport investment priorities and decisions | Winton Dalley Damon Odey David Bedford | ASAP | Complete – this is being actioned by RTC and the South Island RTC Chairs; Mayoral Forum has written to Chair of RTC expressing the importance of this to TAs |

Canterbury Mayoral Forum

Item 4.2

Date: 25 August 2017

Presented by: Jim Palmer, Chair, Chief Executives Forum

CREDS implementation

Purpose

This report updates the Mayoral Forum on implementation of the *Canterbury Regional Economic Development Strategy 2017–19* (CREDS) and seeks in-principle agreement to develop an additional funding proposal to the Regional Growth Programme.

Recommendations

That the Canterbury Mayoral Forum:

- 1 **note** that since the launch of the CREDS on 23 June, there is increasing interest in the CREDS and in partnering with the Mayoral Forum to achieve shared objectives
- 2 **note** that participating in the Regional Growth Programme has come at a high compliance cost, and that the secretariat is working with the Senior Regional Official to reduce compliance costs in future
- 3 **agree** that Environment Canterbury be the fundholder for grants from the Regional Growth Programme
- 4 **agree in principle** to develop a funding proposal to the Regional Growth Programme to support implementation of priority actions in the regional visitor strategy work programme
- 5 **request** the secretariat to prepare and circulate a funding proposal by email to members of the Forum for approval and subsequent report to the Forum on 1 December 2017.

Background

- 1 The CREDS as published and launched on 23 June 2017 identifies 11 accelerator projects, and additional priority actions for each work programme.

Stakeholder engagement since the CREDS launch

- 2 The Chair and David Bromell have both met with Geoff Bone, Chief Executive of the Canterbury A&P Show, to explore opportunities for collaboration in the 2018 A&P Show. This is likely to focus on value-added production / science and innovation. David Bromell will facilitate further engagement with Irrigation New Zealand and Microsoft and report to the next meeting on 1 December 2017.
- 3 The Asia New Zealand Foundation has contacted the secretariat and met with David Bromell on 23 August 2017 to explore common interests and opportunities for collaboration with the Mayoral Forum and the CREDS.
- 4 Christchurch Educated has facilitated initial exploration of entering into a high-level, region-to-region memorandum of understanding with Nagano Prefecture, Japan (agenda item 10.1).

- 5 The Department of Conservation has contacted the secretariat to express its interest in partnering with and supporting the Mayoral Forum's regional visitor strategy, to improve its tourism and recreation work across the region.
- 6 The Forum has written to the University of Canterbury, Ara Institute and Lincoln University supporting endeavours to work collaboratively and leverage opportunities created by the Lincoln Hub.

Funding from central government

- 7 The Mayoral Forum submitted funding proposals to the Regional Growth Programme for 14 'accelerator projects' to kick start CREDS implementation.
 - One proposal (for land use advisory services in North Canterbury) was withdrawn following Government's announcement of the \$5m Primary Industries Earthquake Recovery Fund in May 2017.
 - Two proposals relating to Newcomer and migrant settlement were not funded.
 - Eleven proposals were successful.

| PROJECT | FUNDING |
|---|-----------------------------|
| 1 Strategic policy analysis and advice, regional transport | \$100,000 |
| 2 Cellphone and broadband coverage mapping | \$190,000 |
| 3 Encouraging rural broadband uptake and use | \$97,500 |
| 4 Youth transitions: expand Aoraki Development programmes to other Canterbury towns, with evaluation | \$130,000 |
| 5 Job Ready Programme – expand Christchurch Educated programme with international student graduates to South Canterbury | \$40,000 over 2 years |
| 6 Improve productivity – a funding stream for ChristchurchNZ to work with MPI (Economic Intelligence Unit) and NZTE to identify demand-side opportunities for value-added production (niche market opportunities, particularly in China and SE Asia); and to work with other EDAs to create a virtual economic policy unit for the South Island | \$1,000,000 over 5 years |
| 7 High-value manufacturing – a co-ordination position based at the University of Canterbury to work across the Canterbury Tertiary Alliance, the Lincoln Hub, CRIs, Callaghan and NZTE to connect industry needs to research and accelerate knowledge translation to high-value production and manufacturing for export | \$450,000 over 4 years |
| 8 Rail passenger services – work with KiwiRail on a robust assessment of the business case for reintroducing passenger services in the Christchurch–Invercargill rail corridor | \$50,000 |
| 9 CREDS project manager | \$150,000 (15 months) |
| 10 CREDS indicators reporting – professional design of a Word template for ongoing indicators reporting, and expansion of indicators in 2017 | \$10,000 |
| 11 Case for Canterbury – funding to take the project to the next stage, including fundraising for its ongoing hosting, development, promotion and use – <i>conditional on the Mayoral Forum securing co-funding of \$150,000</i> | \$110,000 |
| TOTAL FUNDING | \$2,185,000 |

Funding agreements

- 12 Projects 1 and 9 are funded from the Senior Regional Official's budget for 2016/17. A funding agreement has been signed between the Ministry of Business, Innovation and Employment (MBIE) and Environment Canterbury, which is absorbing overheads for the two positions:
 - 1.0 FTE, 12 months, strategic policy advice, regional transport
 - 1.0 FTE, 15 months, CREDS project management.
- 13 Recruitment for both positions is underway, with interviews of short-listed candidates in the week beginning 21 August 2017.
- 14 Project 4 is funded by the Ministry of Social Development (John Henderson, Regional Commissioner). It is likely that Aoraki Development Corporation will be the lead agency for the programme and discussions are underway with MSD to develop a contract, funding agreement and project plan.
- 15 Projects 2, 3, 5, 6, 7, 8, 10 and 11 are funded by MBIE's Multi-Year Appropriation for Regional Initiatives. While the Senior Regional Official has assured us that the funding decisions and Ministerial announcements of these are binding, MBIE is treating them as 'approved in principle'. Before entering into funding agreements with us, MBIE requires us to complete a detailed economic business case for each of the eight projects. MBIE will then consult with relevant government agencies (including the Treasury) before proceeding to enter into funding agreements with us.
- 16 The Senior Regional Official has agreed to fund project 10 (CREDS indicators reporting) from her budget for 2017/18, as the scale and scope of this project (funding up to \$10,000) does not warrant the work required to complete an economic business case.
- 17 Because it may be some time before we have a CREDS Project Manager in place, Environment Canterbury agreed to fund a contractor to complete MBIE's business case templates for the remaining seven projects by 25 August 2017.
- 18 Following discussions with Abby Cheeseman (MBIE) and David Bromell on 19 July 2017, I recommended to the Chief Executives Forum on 31 July 2017 that Environment Canterbury be the fund holder for the eight projects, to streamline funding agreements with central government and facilitate co-ordination, monitoring and reporting to the Mayoral Forum, MBIE and Regional Economic Development Ministers. Chief Executives endorsed this proposal, which I now bring to the Mayoral Forum for approval.

Project scoping undertaken to date

- 19 Samantha Elder (Programme Manager, Environment Canterbury) is responsible for scoping and managing **Project 1** (Strategic policy advice, regional transport).
- 20 David Bromell met with Mayor Damon Odey, Bede Carran and Nigel Davenport (Aoraki Development) on 28 July to scope implementation of:
 - **Project 2** – mapping and analysis of gaps in mobile and broadband coverage
 - **Project 3** – encouraging uptake and use of digital connectivity in rural Canterbury
 - **Project 8** – working with KiwiRail on the business case for reintroducing rail passenger services south from Christchurch.

- 21 Mayor David Ayers and I lead scoping of **Project 4** (Youth transitions) with John Henderson (MSD), the Education and Training steering group, and Nigel Davenport (Chief Executive, Aoraki Development).
- 22 David Bromell and I met with Tom Hooper, Steven Perdia and Anna Elphick (ChristchurchNZ) on 26 July 2017 to scope:
 - **Project 5** – extension of Job Ready programme
 - **Project 6** – improving productivity, and creating a virtual economic policy unit for South Island EDAs
 - **Project 10** – CREDS indicators reporting
 - **Project 11** – further developing and hosting the Christchurch and Canterbury stories.
- 23 David Bromell has worked with ChristchurchNZ staff since that meeting to shape up implementation plans for projects 6 and 11 to support development of the business cases to MBIE.
- 24 Implementation of **Project 10** is well underway. A monitoring report template has been designed and used for the August 2017 report to the Mayoral Forum. The secretariat and regional transport team is working with the New Zealand Transport Agency on further development of freight/transport indicators for the February 2018 report.
- 25 David Bromell will work with Prof. Ian Wright (University of Canterbury) to scope **Project 7** – co-ordination across the Canterbury Tertiary Alliance to accelerate industry-led knowledge translation to high-value production and manufacturing for export.
- 26 Accelerator projects have been added to the Mayoral Forum's three-year work programme (agenda item 9.1).

Other CREDS priority actions

- 27 In addition to the 11 'accelerator projects', lead Mayors identified priority actions for each of the seven work programmes – [CREDS](#), pp. 12–20.
 - The regional transport team at Environment Canterbury is supporting Mayor Winton Dalley (lead Mayor) and David Bedford (Chair of the Regional Transport Committee) to implement priority actions for **Regional transport**.
 - Timaru Council, the Connected Canterbury steering group and the secretariat are supporting Mayor Damon Odey to implement priority actions for **Digital connectivity**.
 - Regional and zone committees and Environment Canterbury are supporting Cr Claire McKay to implement priority actions for **Freshwater management and irrigation infrastructure**.
 - Waimakariri Council and the Education and training steering group are supporting Mayor David Ayers to implement priority actions for **Education and training for a skilled workforce**.
 - Ashburton Council and the secretariat are supporting Mayors Donna Favel and Sam Broughton to implement priority actions for **Newcomer and migrant settlement**.
- 28 Chief Executives have identified that additional support is needed to get traction are:
 - supporting Mayor Craig Rowley to implement priority actions for **Value-added production**:

- work with the industry reference group to review impediments, concerns and opportunities – and identify where local government can play a role to support industry to do more with what we grow and produce
- stocktake regional innovation assets and facilitate joined-up thinking and collaboration to increase Domestic Value Add and Canterbury's participation in global value networks
- encourage connections between SIGNAL (the new South-Island ICT graduate school) and agribusiness, and link education and training to value-added production.
- supporting Mayors Winston Gray, Graham Smith and Sam Broughton to implement their priority actions for **Regional visitor strategy**:
 - support Kaikōura and Hurunui districts to recover and build visitor numbers following the November 2016 earthquakes
 - advocate with government for further investment in cycle trails
 - continue to advocate for government funding of essential infrastructure to support sustainable tourism, and use government initiatives, resources and research to inform and support our work
 - find ways to fund, manage and use the Christchurch and Canterbury stories to attract visitors and keep them here longer [= accelerator **Project 11**]
 - initiate conversations about the co-ordination, development and funding of South Island tourism information and promotion, including an integrated events programme
 - work with KiwiRail to advocate for Scenic Journeys and passenger rail services [= accelerator **Project 8**]
 - facilitate engagement between the tourism sector and the agri-business sector to identify additional opportunities for product development and diversification of farm income
 - engage communities and share information to develop and maintain a social licence to operate.

29 We are able to apply to the Regional Growth Fund for funding on an ongoing basis. This paper seeks approval in principle to develop a funding proposal for a fixed-term, contract position to support lead Mayors and work with ChristchurchNZ, Regional Tourism Organisations, District Tourism Organisations, Christchurch International Airport Ltd, the Department of Conservation and other stakeholders and provide some capacity to support implementation of priority actions and to:

- convene a regional tourism workshop to plan who will do what, when and how to address CREDS priority actions
- co-ordinate a regional major events calendar, with the Top of the South and the West Coast, to prevent conflicting scheduling, encourage visitor dispersal and support events promotion.

Canterbury Mayoral Forum

Item 5

Date: 25 August 2017

Presented by: Jim Palmer, Chair, Chief Executives Forum

Communication with incoming MPs and Ministers

Purpose

This paper seeks Mayoral Forum agreement on an approach to briefing Members of Parliament (MPs) and incoming Ministers on the Forum and its work following the 2017 General Election.

Recommendations

That the Canterbury Mayoral Forum:

- 1 **agree** to write to all elected Canterbury Members of Parliament following the Return of the Writ
- 2 **request** the secretariat to draft a form letter as outlined in paragraph 1 below to all elected Canterbury Members of Parliament and circulate this to Forum members for approval by 30 September 2017
- 3 **agree** to write to incoming Ministers responsible for economic development, primary industries, finance, transport, environment, communications, tourism and immigration in the week beginning 4 December 2017, as outlined in paragraph 5 below
- 4 **request** the secretariat to draft letters to incoming Ministers for consideration and approval at the next meeting of the Mayoral Forum on 1 December 2017.

Value proposition

- 1 Communicating with elected Canterbury MPs and incoming Ministers following the general election and formation of a new Government is an opportunity to introduce the Mayoral Forum and its work, highlight regional priorities and build relationships as a basis for future advocacy and joint activity with central government.

Letters to elected Canterbury Members of Parliament

- 2 Following the Return of the Writ¹ (no later than 12 October 2017), I recommend that the Mayoral Forum write a brief letter to all elected Canterbury MPs:
 - congratulating them on their election
 - advising them who the Mayoral Forum is and what it does – and pointing them to the regional forums website for further information

¹ The Governor-General issues the 'writ', which is the formal direction to the Electoral Commission to hold a general election. It officially sets the date for the election to be held, the closing date for candidate nominations and the latest date for the 'return of the writ' with the final election results.

- outlining key priorities as identified in the CREDS – and inviting their support for these initiatives.

Letters to selected incoming Ministers

- 3 Following the General Election on 23 September 2017, it is likely to take a number of weeks for parties to negotiate coalition and/or confidence and supply agreements and to form or confirm a Government. Ministerial portfolios will then need to be allocated, and Ministerial Warrants issued.
- 4 In the first few weeks following their appointment, new Ministers are inundated with ‘briefings to incoming Ministers’ (BIMs) from government agencies and interest groups.
- 5 I recommend that, rather than preparing an extensive briefing, the Mayoral Forum provide concise letters of introduction to relevant Ministers/portfolios:
 - economic development and primary industries (Regional Growth Programme), cc’d to the Minister of Finance
 - transport
 - communications
 - environment
 - tourism
 - immigration.
- 6 An outline of the letters might be:
 - congratulation on their appointment
 - advising them who the Mayoral Forum is and what it does – and pointing them to the regional forums website for further information
 - key CREDS priorities for 2017–19 – and inviting their support for these initiatives
 - identifying key policy areas on which the Forum will want to engage – including reference to policies of whichever parties are leading or supporting the Government.

Timing and next steps

- 7 I suggest that the secretariat be requested to draft a form letter to elected Canterbury MPs in consultation with the Chair and circulate this by email to the Mayoral Forum for approval by 30 September 2017.
- 8 I further suggest that the secretariat be requested to draft letters to incoming Ministers in consultation with the Chair, for consideration and approval at the Mayoral Forum meeting on 1 December 2017, with a view to signing out letters to Ministers in the week beginning 4 December 2017.

Date: 25 August 2017

Presented by: Claire McKay, Environment Canterbury Councillor; Dr Andy Pearce, Chair CWMS Regional Committee

CWMS Targets Progress Report 2017

Purpose

To provide the Mayoral Forum with the CWMS Targets Progress Report 2017 for approval to publish.

Recommendations

That the Canterbury Mayoral Forum:

- 1 **receive** the report
- 2 **approve** the CWMS Targets Progress Report 2017 for publication.

CWMS Targets Progress Report

- 1 Every two years Environment Canterbury completes a report to assess progress against the Canterbury Water Management Strategy (CWMS) Targets. The 2017 report is complete; a printed copy has been provided.
- 2 Information has been drawn from across the CWMS partners, agencies and organisations to report progress.
- 3 The report focuses on progress towards the 2020 targets but continues to update related 2015 targets.

Role of the Regional Committee

- 4 It is a key role of the Regional Committee to review and provide assurance to Environment Canterbury and the Mayoral Forum on matters like the targets report.
- 5 The Regional Committee has been engaged with Environment Canterbury staff on the report during meetings in April, June and August – to discuss scope, format and assessment of progress. The various Working Groups have also discussed the reported progress against relevant targets.
- 6 On 8 August 2017 the Regional Committee discussed the final draft in detail. This allowed committee members to propose any adjustments on the reported progress for each individual target.
- 7 Subsequently, the committee was able to agree that the report was, overall, 'true and fair' or 'accurate, balanced and complete'.

Progress at a glance

- 8 The Regional Committee agrees that, in aggregate, the assessment of progress to 2020 in the CWMS Targets Progress Report 2017 is fairly and accurately described.
- 9 In 2017 the CWMS is seven years into a 30-year programme from 2010 to 2040 – almost 25% of the programme duration. At this time:
 - 49% of targets are assessed as *Started*
 - 25% are assessed at *Progress*
 - 11% are assessed at *Good Progress*
 - 6% are assessed as *Achieving*
- 10 Thus, 42% are assessed at *Progress* or better, and 5% are assessed as *Not Started*.
- 11 Real world outcomes of improved water quality have to be achieved in the future, driven by the plans, limits, and practices that have been put in place in the last seven years.

Revising the Targets

- 12 The initial CWMS targets were to 2015 and 2020, with a large gap after that to 2040.
- 13 The Regional Committee recommends that:
 - additional targets for 2025, 2030, and 2035 should be developed, based on the progress reported in the 2017 report
 - these additional targets be focused (and increasingly so with time) on the desired outcomes of the CWMS, especially in water quality, nutrient loads, biodiversity and ecosystem health, and recreation.
- 14 The Regional Committee would be pleased to take part in scoping and designing a process for developing additional targets.

Canterbury Mayoral Forum

Item 8.3

Date: 25 August 2017

Presented by: Jill Atkinson, Acting Chief Executive, Environment Canterbury

CWMS update: National Water Initiatives

Purpose

This report updates the Mayoral Forum on a range of topical national water management initiatives that have relevance to Canterbury.

Recommendations

That the Canterbury Mayoral Forum:

- 1 **note** the update provided and share this information with member councils.

Update on national water initiatives

Amendments to the National Policy Statement for Freshwater Management 2014

- 1 On 9 August 2017, the Minister for the Environment gazetted changes to the National Policy Statement for Freshwater Management 2014 (NPS-FM). These changes were proposed as part of the Clean Water 2017 package consultation announcement in February 2017. Environment Canterbury prepared a submission on behalf of the Mayoral Forum. Significant changes are summarised below.

Swimmability

- 2 'Swimmability' targets (actually called 'targets for proportion of specified lakes and rivers that are suitable for primary contact') are now formally included in the NPS-FM rather than as a separate policy. Regional councils are required to set regional targets which contribute to achievement of national targets.
 - These commit regions to national targets of 80% swimmable by 2030 and 90% swimmable by 2040 (plus improvements in all grades).
 - Canterbury currently sits at 86% swimmable.
- 3 NPS-FM has a statement that regional targets will be set provisionally in March 2018 and finalised in December 2018. Government has been clear that regional targets must show improvement irrespective of whether already at 2030 or 2040 target.

ICOLLs

- 4 Coastal Lakes and Lagoons (ICOLLs) such as Te Waihora and Wainono are included within the freshwater attribute tables and national bottom lines and therefore it will need to be considered whether Te Waihora and Wainono are added to Appendix 4. Appendix 4 allows objectives to be set temporarily below the national bottom lines.

Monitoring

- 5 The NPS-FM has extended monitoring requirements for regional councils. Monitoring plans will be required and need to include:
 - additional surveillance of primary contact sites
 - macroinvertebrates
 - health of indigenous flora and fauna
 - mātauranga Māori.
- 6 The inclusion of monitoring of health of indigenous flora and fauna implies that the Regional Council will be required to do a lot more monitoring than currently; for example, native fish health.

Economic wellbeing

- 7 Two new objectives and policies have been introduced which give direction that impacts on economic wellbeing must be considered for water quality and water quantity. The language of these objectives and policies under water quality and water quantity is now the same.

Maintain or improve overall water quality

- 8 The NPS-FM 2014 required councils to maintain or improve the overall water quality within a region. The 2017 amendments have provided some clarity on what 'maintaining' means. The key amendment is linked to the banding system that was established in NPS-FM 2014 National Objective Framework. Now for water quality to be 'maintained' it cannot be allowed to slip to a lower band.

Stock Exclusion

- 9 Stock exclusion requirements were also proposed in the Clean Water Package in February 2017, but details have not been included in the latest announcement of initiatives.

Implementation review of the National Policy Statement for Freshwater Management

- 10 The Ministry for the Environment (MfE) carried out a review looking at how regional councils are progressing towards implementing the NPS-FM. The final version of the review is now publicly available on the MfE website and consists of two reports relevant to Canterbury:
 - *National themes report* – the national themes report compares progress across regional councils. Canterbury is seen as progressing well and as a regional council that has the capability and capacity to deliver. Strong acknowledgment was made on the region's leadership in the area of collaborative engagement and its on-going commitment to this process.
 - *Canterbury-Waitaha Report* – the report states that 'Environment Canterbury has made great progress towards implementing the NPS-FM and improving freshwater management and become a national leader in many respects'.
- 11 The reports provide some recommendations which on the whole were fair and would require relatively minor changes to our approach.

Freshwater Improvement Fund

- 12 On 8 August 2017 the Minister for the Environment announced funding approval for freshwater improvement projects under the \$100 million Freshwater Improvement Fund (FIF).
- 13 \$2.7 million has been allocated to Canterbury including two Environment Canterbury projects:
 - \$1.25m for the Whakaora Te Ahuriri
 - \$1.14m for the Waikirikiri/Selwyn River Near River Recharge Project.A Water & Wildlife Habitat Trust Project for Snake Creek Restoration was also allocated funding (\$295,590).
- 14 The next step will be to move into detailed design/budgets and consenting processes.

Havelock North

- 15 In response to the Havelock North drinking water contamination and Government Inquiry, Canterbury Local Government Chief Executives proactively established a Canterbury Drinking Water Reference Group (CDWRG), convened by Stefanie Rixecker (Director Science, Environment Canterbury).
- 16 The focus has been preparing submissions on the issues identified in Stage Two of the Government Inquiry into Havelock North Drinking Water. A submission on Stage 2 of the inquiry noted that proposed changes to the current regulations will have impacts in Canterbury and we want to participate in the review to provide an understanding of these.
- 17 We reiterated that we have well-established partnerships and that working on these issues has enhanced relationships and effective action and that we have developed an ongoing work programme.

Good Farming Practice

- 18 The Good Farming Practice Governance Group (a national group) has produced a draft Action Plan for the Minister for the Environment on national principles for Good Management Practice. It builds on the 2015 Industry-Agreed Good Management Practices for Water Quality developed by Environment Canterbury in partnership with the Primary Sector. Environment Canterbury's Director of Operations, Nadeine Dommissie, represents Canterbury on this group.
- 19 The Action Plan outlines the need for industry, councils and central government to work together to find ways of measuring and reporting the uptake of good farming practices.

Water 2050

- 20 Local Government New Zealand (LGNZ) has launched a new initiative to create a comprehensive framework that brings freshwater issues and water infrastructure into a coherent policy.

- 21 The framework will integrate quality and quantity, standards, rights and allocation, land use, three waters infrastructure, cost and affordability, and funding, while recognising the allocation of iwi rights.
- 22 The framework also recognises that water infrastructure is expensive to construct and upgrade and that the quality of this infrastructure has a direct impact on the quality of our streams, lakes and rivers.
- 23 Part of the framework aims to improve understanding of the cost of infrastructure and how it is paid for.

LGNZ Freshwater Symposium

- 24 The LGNZ symposium was intended to provide an initial forum for the Water 2050 initiative. The two-day symposium looked at the strategic issues for freshwater management in New Zealand with a particular focus on water quality, quantity and funding.
- 25 Environment Canterbury Chair David Bedford presented an overview of Canterbury's response to meeting challenges around freshwater, with a focus on getting farmers to Good Management Practice.
- 26 A keynote speech from Austin-based New Zealander David Maidment, a specialist in environment and water resources, illustrated an integrated real-time model of hydrology across the United States. He suggested that New Zealand already has a strong integrated approach to data gathering and that a national model of water would not take much resource or effort. We want to stay involved.

3 Waters

- 27 The Department of Internal Affairs (DIA) is to lead a review of 3 waters services (drinking water, wastewater and storm water, but not irrigation or stock water) to assess whether local government practices and systems oversight are 'fit for purpose'. The review will focus on financial incentives, asset management practices, and compliance and monitoring.
- 28 The review will be conducted through to May 2018. There is a commitment to work closely with local government during this review.

Auditor General – Performance Audit: focus on Water

- 29 The OAG signalled in its draft 2017-18 Annual Plan its intention to undertake a water-themed audit across a range of water-related topics.
- 30 The first performance audit focuses on whether the Measurement and Reporting of Water Takes Regulations (2010) as applied to irrigation are increasing opportunities for more efficient use of water.
- 31 Informal and formal meetings are being held during July and August 2017.

Technical Advisory Group – The Water allocation programme

- 32 The Government is continuing work to develop options for improving New Zealand's freshwater allocation system. This involves looking at potential improvements to the system for allocating the right to take water and the right to discharge contaminants to water.
- 33 The Water Allocation Programme will look at options for water allocation, including costs, benefits and impacts, and will consider overseas approaches. This work builds on the work of the Land and Water Forum and international experience.
- 34 The Government has established a Technical Advisory Group to advise officials on the practical impact of different options. David Caygill has been appointed. The Technical Advisory Group will report back to government at the end of 2017.

Canterbury Mayoral Forum

Item 9

Date: 25 August 2017

Presented by: Jim Palmer, Chair, Chief Executives Forum

Chief Executives Forum report

Purpose

This paper reports on the recent work of the Canterbury Policy Forum, which met on 7 July, the Corporate and Operations Forums which met on 17 July and the Chief Executives Forum, which met on 31 July 2017.

Recommendations

That the Canterbury Mayoral Forum:

- 1 **confirm** that the three-year work programme 2017–2019 (item 9.1) reflects the Canterbury Mayoral Forum’s priorities for 2017 (and beyond)

Three-year work programme

- 1 Chief Executives worked through the detail of the three-year work programme and updated it to reflect progress since the Canterbury Mayoral Forum meeting on 26 May 2017, including the central government-funded accelerator projects (item 4.2).
- 2 Mayors are invited to confirm that the updated three-year work programme addresses Mayoral Forum priorities for 2017–19 (item 9.1).

Regional submissions review

- 3 The Policy and Chief Executives Forums commissioned a review of regional submissions and advocacy letters to central government over the past three years. The review explored the value these have provided to Canterbury councils. It was completed by the Environment Canterbury Principal Strategy Advisor. A copy of this report is attached for your information (item 9.2).
- 4 Chief Executives and Policy Forum members agreed that regional submissions and advocacy letters represent significant value to Canterbury councils. Views included:
 - some smaller councils are ‘almost entirely’ reliant on regional submissions
 - the collective view of Canterbury councils carries weight in Wellington
 - the collective view also carries weight in Canterbury – regional submissions can influence the position of particular councils or councillors
 - there remains a place for individual council submissions – these allow councils to take stronger positions on points or talk to council-specific issues

- the work of the secretariat in co-ordinating and producing regional submissions and advocacy letters is valuable and should be acknowledged.

Regional capability building

- 5 The secretariat organised a regional training workshop on writing submissions for regional policy staff to increase capability and create a policy hapori/community of practice across the region. Twenty-eight policy and planning staff were able to attend, from the Hurunui, Waimakariri, Christchurch, Ashburton and Waimate councils, Environment Canterbury and the CDHB. Staff from the Office of the Clerk presented in the morning session on Select Committees; the afternoon was a workshop on effective policy writing led by the secretariat.
- 6 There is an opportunity to work with Demography Staff from Statistics NZ, who are based in Christchurch, to run a workshop for policy advisors and planners on using population data in policy and planning. The secretariat is taking this proposal to the Policy Forum for likely delivery in early 2018.

Regional submissions 2017–2018

- 7 Environment Canterbury led development of a regional submission to the Ministry for the Environment on the National Environmental Standard on the Outdoor Storage of Tyres and submitted this on Friday 4 August 2017.

Corporate and Operational forums

- 8 Two new regional forums met for the second time on 17 July 2017 with good engagement from across the region and a desire to work together to address issues affecting councils. Corporate Forum members discussed records management and the importance of appropriately resourcing this area of work. Members accepted that the Canterbury region will need to develop a single focus on records management.
- 9 The Operations Forum members raised an issue about the Food Act and the use of contractors by TAs. Members of the Regulatory Managers group are seeking a legal opinion and will share this with colleagues. Bede Carran will take over as Chair of the Operations Forum when Wayne Barnett leaves his role in November.
- 10 The benefit of these Forums is already evident, as issues and concerns are raised for Chief Executives' consideration.

Mayoral Forum draft three-year work programme 2017–19 – as at 25 August 2017

Key to acronyms

CCC Christchurch City Council

CEF Chief Executives Forum

CEMG Canterbury Engineering Managers Group

CMF Canterbury Mayoral Forum

COF Canterbury Operations Forum

CPF Canterbury Policy Forum

CREDS Canterbury Regional Economic Devlpt Strategy

ECan Environment Canterbury

LGNZ Local Government New Zealand

MBIE Ministry of Business, Innovation & Employment

NES National Environmental Standard

NPS National Policy Statement

TDC Timaru District Council

UC University of Canterbury

WMK Waimakariri District Council

| WHAT | WHEN | TASK | SPONSOR | LEAD | STATUS / NEXT STEPS |
|---|--------------|--|---------------------|--------------------|--|
| Major Initiatives | | | | | |
| 1. Continue implementation of CREDS | Ongoing | <ul style="list-style-type: none"> implement action plans and report to CMF quarterly and to CREDS reference group six monthly | CMF | Lead Mayors | <ul style="list-style-type: none"> ongoing – agenda item 4.2 |
| 2. Continue to monitor implementation of the CWMS | Ongoing | <ul style="list-style-type: none"> CWMS reports quarterly to CMF | CMF | ECan | <ul style="list-style-type: none"> CWMS reported to CMF 27 January 2017, focusing on zone committees and regional committee representation post-local body elections agenda item 8 |
| 3. Strategic assessment of the case for change in delivery of 3 Waters | May 2017 | <ul style="list-style-type: none"> regional assessment of the case for change for 3 Waters using Investment Logic Mapping workshops facilitated by the CCC team final strategic assessment to go to CEMG for endorsement November 2017 final report to CEF January 2018 if a regional case for change is identified and agreed, develop business model options (with funding) to deliver desired results defer strategic assessment for Transport pending findings from Water assessment and other transport collaborative initiatives (see #4 below) | CEF / Hamish Dobbie | CCC | <ul style="list-style-type: none"> Council representatives appointed (July 2016) endorsement from CEMG 11 Oct 2016 reported to CEF 31 Oct 2016 reported to CEF 3 Feb 2017 discussed at CEF 31 July 2017 |
| Canterbury Regional Economic Development Strategy accelerator projects | | | | | |
| 4. Strategic policy analysis and advice, regional transport | 30 June 2018 | <ul style="list-style-type: none"> accelerate progress on the four work programme priorities co-ordinate a stocktake of the resilience of the roading network in Canterbury | Winton Dalley | ECan | <ul style="list-style-type: none"> funding agreement signed recruitment in progress July 2017 |
| 5. Mobile and broadband coverage mapping and analysis | 30 June 2018 | <ul style="list-style-type: none"> identify and GIS map remaining gaps in mobile and broadband coverage work with stakeholders to analyse coverage gaps for economic and social significance support lead Mayor's advocacy for solutions | Damon Odey | TDC | <ul style="list-style-type: none"> initial project scoping 28 July 2017 preparation of business case and funding agreement August 2017 |
| 6. Promote uptake and use of digital technology | 30 June 2018 | <ul style="list-style-type: none"> identify and publicise uptake and use of digital technology to improve productivity in rural Canterbury | Damon Odey | TDC | <ul style="list-style-type: none"> initial project scoping 28 July 2017 preparation of business case and funding agreement August 2017 |
| 7. Youth transitions | 30 June 2018 | <ul style="list-style-type: none"> facilitate, in partnership with MSD and MoE, expansion (with evaluation) of programmes piloted by Aoraki Development in South Canterbury to support youth transitions to further education, training and employment | David Ayers | WMK (tbc) | <ul style="list-style-type: none"> initial scoping with MSD July 2017 preparation of funding agreement August 2017 |
| 8. Job Ready Programme | 30 June 2019 | <ul style="list-style-type: none"> Expand the programme to South Canterbury (40 students per year) | David Ayers | ChristchurchNZ | <ul style="list-style-type: none"> for discussion with ChristchurchNZ and preparation of business case and funding agreement August 2017 |
| 9. Improve productivity | 30 June 2022 | <ul style="list-style-type: none"> investigate new value-add, market opportunities that Canterbury is placed to take advantage of – e.g. niche markets, particularly in China and SE Asia consult and engage with South Island economic development agencies on creating a virtual economic policy unit/function, to support economic development strategy and implementation across the South Island | Craig Rowley | Christchurch NZ | <ul style="list-style-type: none"> for discussion with ChristchurchNZ and preparation of business case and funding agreement August 2017 |
| 10. High-value manufacturing | 30 June 2021 | <ul style="list-style-type: none"> Co-ordinate across the Canterbury Tertiary Alliance and with the Lincoln Hub, CRIs, Callaghan Innovation and NZ Trade and Enterprise to connect industry needs to research and accelerate knowledge translation to high-value production and manufacturing for export | Craig Rowley | UC | <ul style="list-style-type: none"> for discussion with UC and preparation of business case and funding agreement August 2017 |
| 11. Business case for rail passenger services south of Christchurch | 30 June 2018 | <ul style="list-style-type: none"> work with KiwiRail on assessment of the business case for reintroducing rail passenger services south from Christchurch | Damon Odey | Aoraki Development | <ul style="list-style-type: none"> initial project scoping 28 July 2017 preparation of business case and funding agreement August 2017 |

| WHAT | WHEN | TASK | SPONSOR | LEAD | STATUS / NEXT STEPS |
|---|--------------|--|----------------|------------------------------|---|
| 12. CREDS implementation management | 30 Sep 2018 | <ul style="list-style-type: none"> provide contract management across all work programmes support lead Mayors with CREDS implementation monitoring and reporting | Lianne Dalziel | ECan | <ul style="list-style-type: none"> funding agreement signed recruitment in progress July 2017 |
| 13. CREDS monitoring | 31 Dec 2017 | <ul style="list-style-type: none"> design a reporting template to improve communication and impact assessment further develop CREDS outcome indicators (with MBIE, MSD and MoE) | Lianne Dalziel | Secretariat / ChristchurchNZ | <ul style="list-style-type: none"> template designed and ready for 24 Aug report 2017 preparation of business case and funding agreement August 2017 indicators to be further developed for Feb 2018 report |
| 14. Canterbury story | 30 June 2018 | <ul style="list-style-type: none"> further develop 'the Canterbury story' – validation nationally and internationally production of a video fund-raising for ongoing assets library development, hosting and use | Jim Palmer | Secretariat/ ChristchurchNZ | <ul style="list-style-type: none"> for discussion with ChristchurchNZ and preparation of business case and funding agreement August 2017 |
| Other CREDS priority actions 2017–19 | | | | | |
| 15. <i>To come – as priorities for action are translated into action plans across the 7 work programmes</i> | | <ul style="list-style-type: none"> | | | <ul style="list-style-type: none"> |
| Minor to mid-sized initiatives | | | | | |
| 16. Stormwater management planning and consenting | Ongoing | <ul style="list-style-type: none"> CEF established a regional stormwater forum in 2014 to improve environmental and community outcomes from urban stormwater network discharges | CEF | Regional Stormwater Forum | <ul style="list-style-type: none"> reported to CEF 31 Oct 2016 reported to CEF 24 Feb 2017 reported to CEF 31 July 2017 |
| 17. Canterbury drinking water | Feb 2017 | <ul style="list-style-type: none"> in response to the Havelock North drinking water contamination incident: report on the vulnerability of drinking water supply in Canterbury, note contingency plans and recommend any amendments to current practice as may be required | CEF | Bill Bayfield | <ul style="list-style-type: none"> interim report to CEF 31 Oct 2016 progress report to CEF 3 Feb 2017 reported to CMF 26 May 2017 submitted to Inquiry 21 July 2017 to report to CMF by 31 May 2018 |
| 18. Valuation and rating services | Mar 2017 | <ul style="list-style-type: none"> establish a valuation and rating programme management group to develop and lead a programme of work to further evaluate opportunities for shared valuation and rating services and progress them | CEF | David Ward / Bede Carran | <ul style="list-style-type: none"> initial investigation (Ernst & Young) reported to CEF 29 August 2016 and funding approved for stage 2 reported to CEF 31 Oct 2016 reported to CEF 3 Feb 2017 reported to CEF 31 July 2017 – on track |
| 19. Long-Term Plan working group | Jun 2018 | <ul style="list-style-type: none"> identify opportunities to work together in developing 2018–28 Long-Term Plans (e.g. population analysis, infrastructure strategies, financial strategies, levels of service, consistency of presentation) – building on collaboration on 2015–25 LTPs | CPF | David Ward | <ul style="list-style-type: none"> working group met 22 Nov 2016 and reported progress to CPF 2 Dec 2016 reported to CEF 3 Feb 2017 reported to CEF 8 May 2017 reported to CEF 31 July 2017 – on track |
| 20. Health and safety collaboration | Feb 2017 | <ul style="list-style-type: none"> re-constitute the 'virtual team' as a regional working group reporting to CEF the existing team to prepare terms of reference for consideration by CEF | CEF | David Ward | <ul style="list-style-type: none"> interim report to CEF 31 Oct 2016 ToR agreed by CEF 3 Feb 2017 reported to CEF 8 May 2017 reported to CEF 31 July 2017 |
| 21. Natural hazard risk management | Ongoing | <ul style="list-style-type: none"> monitor natural hazards management reform (including climate change impacts, mitigation and adaptation) and possible emergence of an NPS in 2018 prioritise tasks and project leads by Dec 2016 and report progress by May 2017 report annually to CEF | CEF | Bill Bayfield | <ul style="list-style-type: none"> regional approach to risk signed off by all councils in May 2016 reported to CEF 8 May 2017 report to CEF by 31 May 2018 |
| 22. Contaminated land shared services | Ongoing | <ul style="list-style-type: none"> deliver contaminated land technical support shared services to all councils monitor development of NES report progress by May 2017 | CPF | Bill Bayfield | <ul style="list-style-type: none"> funding model likely to be reviewed as a result of report to CEAG Oct 2016 ECan submitted on the draft NES 14 Oct 2016 report postponed to October 2017 |

| WHAT | WHEN | TASK | SPONSOR | LEAD | STATUS / NEXT STEPS |
|--|-------------|--|---------|---------------------------------|---|
| 23. Canterbury Economic Development Co. Ltd | Feb 2017 | <ul style="list-style-type: none"> review whether this council-controlled organisation as currently structured is fit for purpose and whether it should be wound up and removed from the Companies Register | CEF | Bede Carran | <ul style="list-style-type: none"> CEF discussed 29 August 2016 discussed with Directors Oct 2016 reported to CEF 31 Oct 2016 agreed by CMF 24 Feb 2017 application made to the Registrar of Companies for its removal from the Register in process – awaiting IRD approval 31 July 2017 |
| 24. Procurement of business inputs, e.g. insurance, digital transformation and 'infrastructure as a service' | August 2016 | <ul style="list-style-type: none"> identify shared insurance/brokerage options commission a technology working group with Spark, CCL and Revera and refine terms of reference to scope opportunities for a collaborative platform (mobility, networking, cloud services, service management, technology leadership) to deliver better local services ('infrastructure as a service') | CEF | Jim Palmer Hamish Dobbie | <ul style="list-style-type: none"> awaiting outcome of LGNZ review of risk management and insurance arrangements – in abeyance as at 31 July 2017 technology working group met to agree terms of reference 7 Oct 2016; reported to CEF 31 Oct 2016; met 4 Aug 2017 and will report to CEF 30 Oct 2017 |
| 25. Build on Canterbury Maps shared service | Ongoing | <ul style="list-style-type: none"> continue bi-annual survey to inform future development and improvements from users improve data sharing and update methods for TAs and other partners contributing data to combined datasets build of 3D tools to enhance user experience by September 2017 build an all-of-Canterbury e-Plan application to include all regional and district plans build property search tool – phase II by June 2017 identify and develop TA-specific applications | CEF | Bill Bayfield | <ul style="list-style-type: none"> 3-year work programme approved by regional CIOs (reviewed annually) and budget approved by regional CFOs training and support for councils ongoing Property Search tool, Online statements – in progress infrastructure upgrade – in progress historical imagery acquisition – continuing |
| 26. Engineering services and common standards | Ongoing | <ul style="list-style-type: none"> investigate opportunities to increase consistency of engineering standards across the region (Engineering Codes of Practice), in order to: <ul style="list-style-type: none"> improve consistency across the region, particularly in relation to subdivisions help contain contract prices (more consistent specifications aid designers and contractors) reduce administrative effort/cost of maintaining the standards share knowledge, systems and resources between councils. | COF | Wayne Barnett / CEMG | <ul style="list-style-type: none"> CEMG discussed 11 Oct 2016 CEF discussed 31 July 2017 and will take up with COF Oct 2017 for report to CEF 30 Oct 2017 |
| 27. Building control and regulatory co-ordination | Ongoing | <ul style="list-style-type: none"> investigate and progress joint processing and shared resourcing standards, and shared regulatory provision (including food and alcohol licensing) | COF | Hamish Dobbie / Andrew Dalziel | <ul style="list-style-type: none"> this is being progressed in the north and south of the region, with MBIE MBIE has discontinued this project CEF reviewed 31 July 2017 and will discuss with Operations Forum in Oct 2017 for report to CEF 30 Oct 2017 |
| Completed items | | | | | |
| 28. Collaboration working group | | <ul style="list-style-type: none"> identify a project sponsor and project team, and commission this work develop a framework for deciding what to work together on, when and why – and for evaluating the costs and benefits of joint initiatives pre- and post-project clarify the process for deciding what to make joint submissions on review the 3-year work programme and scope likely costs and potential sources of funding and report back to CEF by March 2017 develop a formula for a fair apportionment of costs across councils for consideration by the CEF | CEF | Bill Bayfield | <ul style="list-style-type: none"> working group identified Sep 2016 draft report presented to CEF 31 Oct 2016 – referred to CPF meeting 2 Dec 2016 for discussion and feedback to CEF meeting on 3 Feb 2017 endorsed by CMF 24 Feb 2017 complete |

| WHAT | WHEN | TASK | SPONSOR | LEAD | STATUS / NEXT STEPS |
|------------------------------------|---------------|---|---------|-------------|---|
| 29. Refresh and relaunch the CREDS | 30 April 2017 | <ul style="list-style-type: none"> • re-visit and revise priority actions for 2016 • identify opportunities to align and integrate the Strategy with the Christchurch Economic Development Strategy | CMF | Lead Mayors | <ul style="list-style-type: none"> • lead Mayors agreed 27 Jan 2017 • workshop with CREDS reference group 23 Feb 2017 • funding proposals submitted to Regional Growth Programme Apr 2017 • refreshed CREDS launched 23 June 2017 • complete |

Date: 7 July 2017

Presented by: Cam Smith

Review of regional submissions

Purpose

This paper considers regional submissions and advocacy letters to central government, and explores what value these have provided to Canterbury councils.

It assesses how these submissions and letters have been developed, whether corresponding submissions have been made by individual councils, and whether the issues or requests raised have been consistent with government decision-making.

Recommendations

That the Canterbury Policy Forum:

- 1 **discuss** the value to councils of jointly produced submissions and advocacy letters; and
- 2 **agree** to take this paper, with any amendments considering 1 above, to the Chief Executives Forum.

Key points

- 1 This assessment shows:
 - it is challenging to draw attribution between regional submissions and central government policy, but this shouldn't devalue the role of regional submissions
 - regional submissions likely give a stronger voice to smaller councils
 - regional advocacy letters appear effective at drawing Ministerial attention to regional economic issues, and influencing action.

Background

- 2 The Canterbury Policy Forum in April 2017 and the Chief Executives Forum in May 2017 asked that a review of the effectiveness of regional submissions made jointly by Canterbury councils be undertaken.
- 3 Canterbury councils have made joint submissions through central government consultation processes, and jointly delivered advocacy letters on specific issues to relevant Ministers. These actions are consistent with the Terms of Reference for the Canterbury Policy Forum, which include:
 - ensure a strong local government "voice" on issues affecting Canterbury;
 - reduce duplication of policy effort and, as a result, work more effectively and efficiently together; and

- provide support to smaller councils when assessing national and regional policy initiatives.
- 4 This paper also takes into account the “Working together for Canterbury” paper presented to the Mayoral Forum in February this year, and particularly the policy and process for joint advocacy outlined in Appendix 4 of that paper. This included a process whereby:

“the relevant Forum or its Chair identifies and commissions a lead council or councils to prepare a draft joint submission in consultation with member councils and with the support of, and in consultation with, technical working groups as appropriate. The lead council is to reach agreement with other councils on the joint submission.”

Process

- 5 The following process was undertaken for this paper:
- identify all submissions and advocacy letters produced by, or on behalf of the Forum since 2014
 - identify the agency responsible for drafting these documents
 - select five submissions/letters for further analysis, including whether individual council submissions were also produced, and whether/what Ministerial/policy response was generated.
- 6 As noted, the analysis has been broadened to also include regional advocacy letters. Broadly speaking, regional submissions respond to central government policy or legislative proposals through consultation processes. Advocacy letters are used by Canterbury Councils to proactively raise issues or advocate actions with Ministers.
- 7 A full list of submissions and letters is provided in Appendix A. This shows:

| | |
|------------------------|--------------------------------|
| Total submissions = 27 | Submissions = 14 |
| | Letters = 13 |
| Drafting agency | Mayoral Forum Secretariat = 15 |
| | Environment Canterbury = 6 |
| | Other = 6 |

- 8 The documents range in length (and required effort). Some are substantive (the submission on the Resource Legislation Amendment Bill numbered 27 pages), while others, and especially letters, can be limited to 2 or 3 pages.
- 9 The Mayoral Forum Secretariat has produced much of the material (and letters in particular), while Environment Canterbury has produced the bulk of large submissions.

Assessing the impact of submissions and advocacy letters

- 10 Establishing whether and how regional submissions have impacted on final policy decisions is difficult. A regional submission will be one of many submissions received, some or all of

which may support similar points, and generally there is limited/no feedback received from Select Committee or departments.

- 11 Assessing Ministerial responses to advocacy letters is less challenging. In most cases, Ministers (or their staff) reply directly to letters, which gives some basis to assess how effective a letter has been at a) drawing a Ministers attention to an issue, and b) influencing Ministerial action.
- 12 Further analysis has been undertaken on five submissions and advocacy letters to assess what Ministerial/policy response was generated, and whether individual council submissions were also produced (Appendix B).
- 13 Submissions influence and help shape policy and legislative proposals, and the analysis in Appendix B shows that points raised within the selected regional submissions have been consistent with policy outcomes. However, while direct attribution is difficult to prove, this shouldn't devalue the role of (regional) submissions.
- 14 Regional advocacy letters appear to be effective at drawing attention to issues and influencing action. This would seem an efficient mechanism given the relatively low resource requirements for crafting letters (when compared to drafting submissions).

Value to Canterbury councils

- 15 The value of regional submissions and letters can also be assessed against the relevant sections of the Canterbury Policy Forum terms of reference (outlined in paragraph 2 above).
- 16 It seems reasonable to assume regional submissions give a stronger voice to local government in Canterbury, and that regional advocacy letters will hold more weight with Ministers than letters from individual councils.
- 17 On reducing duplication and working more efficiently, individual councils have submitted on policy or legislative proposals with significant implications e.g. large RMA or LGA proposals. This is understandable given the implications of these proposals may differ across councils.
- 18 There appears limited duplication for smaller scale issues, or on issues with a regional economic focus e.g. ultrafast broadband, telecommunications, migrant support (it's assumed that individual councils aren't replicating Mayoral forum letters). However, it is on these issues where letters seem to have received greater traction.
- 19 Submitting and presenting as a collective also presents efficiencies for those running submission and hearing processes. The Office of the Clerk positively commented on this following a joint presentation at a Select Committee hearing.
- 20 Whether or not smaller councils have received support for assessing national and regional policy initiatives is a matter for smaller councils to judge. Their views on this will be useful.

Appendix A – List of regional submissions and advocacy letters

| Date | Subject | Submission/ advocacy letter | Audience | Drafting agency | Did individual councils submit? |
|-------------|---|--|---|--|--|
| Dec-14 | Settlement support for new migrants | Letter | Ministers of Immigration and Ethnic Communities | Secretariat | n/a |
| Dec-14 | Rural connectivity in Canterbury | Letter | Ministers for Communications and Economic Development | Secretariat | n/a |
| Apr-15 | Heritage NZ Pouhere Taonga Statutory Policies | Submission | HNZPT | ECan | n/a |
| May-15 | Environment Canterbury Review | Submission | MfE | Waimakariri, with support from Secretariat | Yes, majority |
| Jun-15 | Selection process for UF Broadband | Letter | MBIE | Secretariat | n/a |
| Jul-15 | Fire services review | Submission | DIA | Secretariat | Yes, majority |
| Nov-15 | Access for migrants to health care | Letter | Minister of Health | Ashburton | n/a |
| Nov-15 | Environment Canterbury Transitional Governance Bill | Submission | Select Committee | Waimakariri, , with support from Secretariat | Yes, majority |
| Dec-15 | Fast broadband in rural Canterbury | Letter | Minister for Communications | Secretariat | n/a |
| Feb-16 | Convention and Events Centre | Letter | Prime Minister | Secretariat | n/a |
| Mar-16 | Resource Legislation Amendment Bill | Submission | Select Committee | ECan | Yes, majority |
| Mar-16 | Tourism in Canterbury – and planning for further expansion | Letter | Prime Minister/Minister of Tourism | Secretariat | n/a |
| Apr-16 | Fresh Water next steps | Submission | MfE | ECan | Yes, several |
| May-16 | Partnering with government to encourage and support tourism in Canterbury | Letter | Prime Minister/Minister of Tourism | Secretariat | n/a |
| Jul-16 | National Policy Statement Urban Development Capacity | Submission | MfE | ECan | Yes, several |

| | | | | | |
|--------|--|------------|---|------------------|---------------|
| Jul-16 | Local Government Act Amendment Bill (No 2) 2016 | Submission | Select Committee | ECan/Secretariat | Yes, majority |
| Aug-16 | Telecommunications (Property Access and other matters) Amendment Bill | Submission | Select Committee | Secretariat | No |
| Aug-16 | Regulations to support the Fire and Emergency New Zealand Bill | Submission | DIA | Secretariat | unclear |
| Aug-16 | Fire and Emergency New Zealand Bill | Submission | Select Committee | Secretariat | Yes, several |
| Sep-16 | Growth of tourism – and economic development in Canterbury | Letter | Prime Minister/Minister of Tourism | Secretariat | n/a |
| Sep-16 | Migrant children's access to education services | Letter | Minister for Tertiary Education, Skills and Employment | Waimakariri | n/a |
| Nov-16 | Telecommunications (Property Access and other matters) Amendment Bill (interim report) | Submission | Select Committee | Secretariat | No |
| Jan-17 | Health (Fluoridation of Drinking Water) Amendment Bill | Submission | Select Committee | CCC | Yes, several |
| Feb-17 | Endorsing the mission and urgency of the Lincoln hub | Letter | Minister for Tertiary Education, Skills and Employment, and Minister of Finance | Secretariat | n/a |
| May-17 | Clean water consultation | Submission | MfE | ECan | Yes, several |
| Jun-17 | Immigration as an election issue | Letter | Political party leaders | SDC | n/a |
| Jun-17 | Economic growth and immigration in Canterbury | Letter | Prime Minister and Minister of Immigration | Secretariat | n/a |

Appendix B – Further analysis on 5 regional submissions and advocacy letters

| Submission | Were individual submissions made? | Were policy decisions consistent with the submission? | Comment |
|--|--|---|---|
| <i>Resource Legislation Amendment Bill</i> (Select Committee). | Yes, majority of councils submitted. | Majority of points raised consistent with final RLAA changes. | |
| <i>Local Government Act Amendment Bill 2016</i> (Select Committee). | Yes, majority of councils submitted. | It is understood disputed provisions have been amended (around mandatory performance reporting and service amalgamation). | The Select Committee reported back on 16 June 2017. Implications still being assessed. |
| <i>Telecommunications (Property Access and other matters) Amendment Bill</i> (Select Committee). | No. The submission supported Northpower's submission for a supplementary order paper (SOP). | Yes. SOP was included in Select Committee report back and reflected in final amendment Act. | Successfully partnered with private sector through a Select Committee process. |
| Advocacy letter | What was being advocated? | Has there been any progress? | Comment |
| <i>To Minister of Health – Access for migrants to health care.</i> | Policy change for publicly funded healthcare in Canterbury. | No. Minister satisfied with existing provisions. | Another letter was sent, but without a material response from the Minister. |
| <i>To Minister of Tourism – Tourism in Canterbury – and planning for further expansion.</i> | Central government leadership; funding assistance; certainty on construction of convention centre build. | Yes, establishment of tourism infrastructure fund, announcement on construction; limited progress on central government leadership. | Canterbury councils secured approx. 1/3 of funding in round 1, and ¼ of funding in round 2. |

Date: 25 August 2017

Presented by: Lianne Dalziel, Chair

Region-to-region MoU with Nagano Prefecture, Japan

Purpose

This paper seeks agreement in principle to develop a region-to-region relationship with Nagano Prefecture, Japan, for report back to the Mayoral Forum on 1 December 2017.

Recommendations

That the Canterbury Mayoral Forum:

- 1 **agree** in principle to develop a region-to-region relationship with Nagano Prefecture, Japan
- 2 **direct** the secretariat to work with Christchurch Educated and Christchurch City Council staff to draft a Memorandum of Understanding (MOU) with Nagano Prefecture and report back to the Mayoral Forum on 1 December 2017.

Background

- 1 Nagano Prefecture (formerly known as Shinshu) is in central Japan, between the Tokyo and Nagoya metropolitan areas. It is the fourth largest region in Japan, with a population (2015) of 2.1 million. It is ranked the happiest region in Japan, and is one of the highest ranked regions for education.
- 2 An MoU between the two regions would formalise and extend the existing relationship, which currently focuses on tertiary alliances, school relationships (including early childhood education and parenting programmes), study tours and teacher exchange.
- 3 There is an opportunity for the relationship to extend to a range of other opportunities, for example, 2019 rugby world cup tours, farm management education and tramping guides/sports instructors exchange programmes.
- 4 Nagano Prefecture and the Canterbury region both have 10 districts, and there are some marked similarities in geography and economic activity.
- 5 Mayors indicated support in principle (via email) for the Chair of the Mayoral Forum to explore the proposal.
- 6 On 14 August 2017, I met with Takeuchi Nobuhiko from the Nagano Prefectural Government, Asst Prof Tetsuhito Sakata from Teikyo University and Tony Oikawa, Japan Market Representative for Christchurch Educated.

Alignment with CREDS

- 7 The strong focus on international education aligns well to the Canterbury Regional Economic Development Strategy (CREDS) accelerator project to extend the Job Ready mentoring programme for international students to South Canterbury. This encourages

and support young, skilled migrants who have been educated in New Zealand to settle permanently in our region, augment our labour force and contribute to our communities.

- 8 The expansion of the Sister City concept to a 'cousin-region' arrangement, means that a wider array of offerings is available to both parties. The relationship could potentially extend beyond education, into employment / training exchanges and opportunities in tourism and farming.
- 9 The opposing seasons in both countries increases the potential for work and leisure exchanges in skiing, sports training and tourism. This aligns well with the CREDS Visitor strategy goal of attracting visitors outside the peak summer season.

Next steps

- 10 A draft of what a region-to-region relationship might look like, and an initial draft of a potential MOU are attached as Appendix A. This material has been provided by Tony Oikawa as *concept documents to support discussion between the parties*.
- 11 With Mayoral Forum agreement, the secretariat will work with Christchurch Educated and the international team at Christchurch City Council to develop a high-level MOU for Mayors to consider when they meet on 1 December 2017.
- 12 The MOU will be high level and mandate the subsequent development of a project plan and programme of practical actions with the Forum and its member councils.
- 13 If the Mayoral Forum agrees, the Chair could sign an MOU during a planned visit to Japan in March or April 2018.

Appendix A: Concept documents provided by Tony Oikawa KJANZ, August 2017

Region to Region between Shinshu and Canterbury

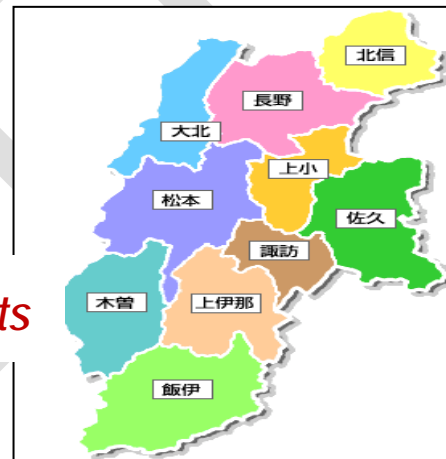
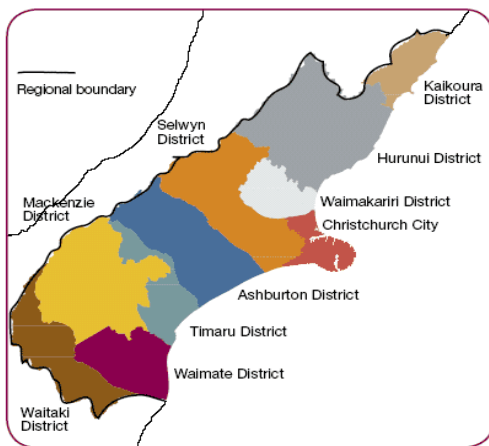
Canterbury

Similarity

Shinshu/Nagano



Heart of Nation



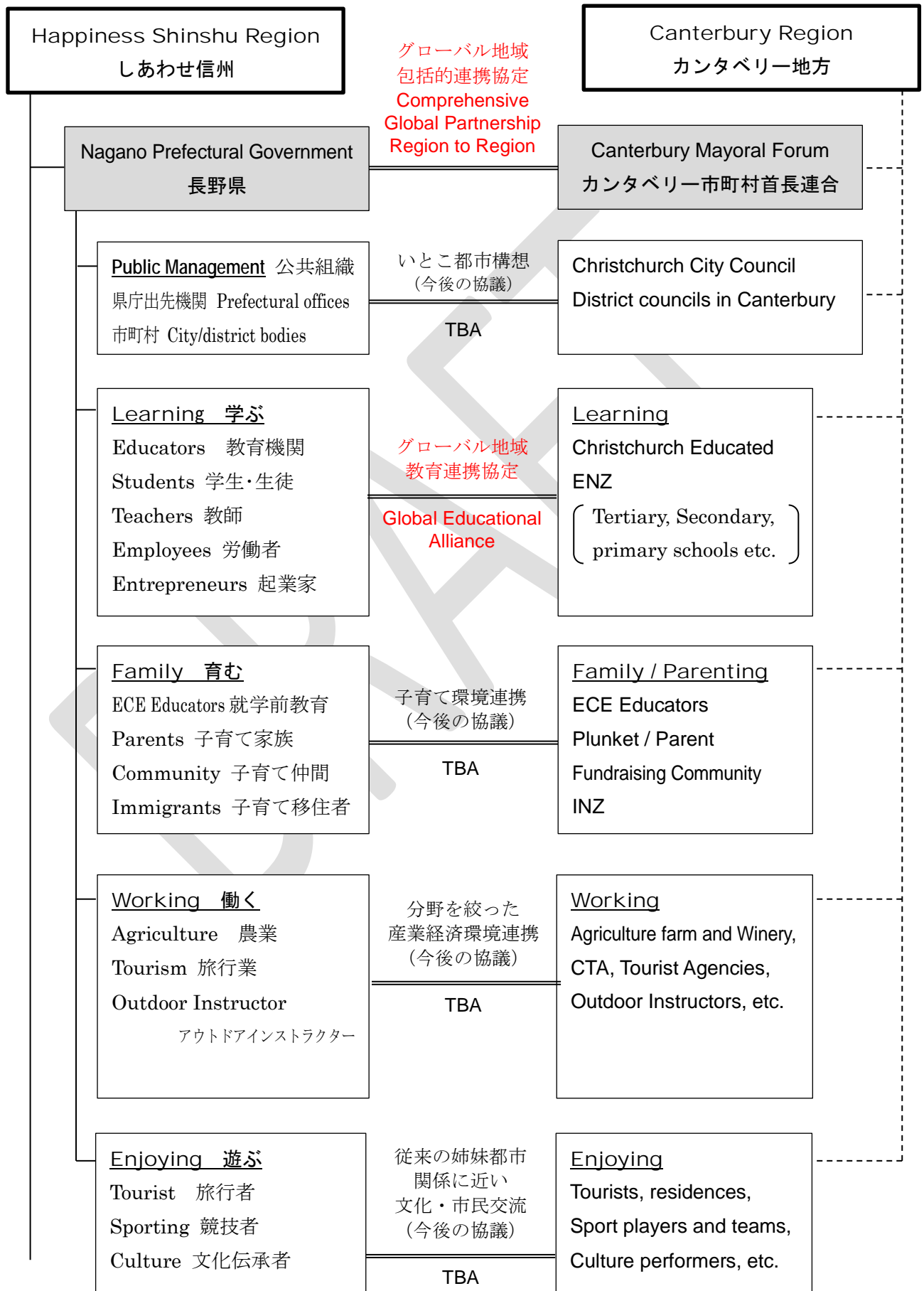
Ten Districts

Potentialities of Global Economic Alliance (To be discussed)

| | | |
|----------------------|--------------------|----------------------|
| Kaikoura district | ← Sea and lake | → Suwa area |
| Hurunui district | ← Hot springs | → North Shinshu area |
| Waimakariri district | ← Winery | → Matsumoto area |
| Christchurch City | ← Terminal city | → Nagano area |
| Selwyn district | ← Tramping | → South Shinshu area |
| Ashburton district | ← Ski resort | → Taihoku area |
| Timaru district | ← Compact city | → Josho area |
| Mackenzie district | ← Star watching | → Saku area |
| Waimate district | ← Forest & animals | → Kiso area |
| Waitaki district | ← Natural energy | → Kamiina area |

The draft of Partnership structure between Shinshu and Canterbury as like cousin relationships

Updated as of 14th August 2017



Where and what is Shinshu

Shinshu is the former name of Nagano prefecture and was used until Edo era. Currently, it appears in the slogan for the regions vision - “Shiawase Shinshu” (means the Happiness of Shinshu). It is located in the most central part of Japan, about one and half hours from Tokyo by Shinkansen (super express train). Nagano hosted the Winter Olympics in 1998 and has many popular ski areas in winter; also it has famous training places for rugby teams in summer.

Nationwide statistics indicate that Shinshu has the number one ranking in Japan as the happiest region, the longest average life span, the most popular place to migrate, the largest number of villages, museums per population, production of vegetable, mountains of over 3,000m, day hot springs (onsens), moreover one of the most education-minded region in Japan.

Refer in Japanese <http://www.shiawase-shinshu.jp/data>.

1. Public management

Global training for public servant: In Oct/Nov 2015, Mr Kurane, a public servant of Nagano Prefectural Office (NPO) came to Christchurch to study NZ public organization and community. After he returned to Japan. he recommended to Governor Abe to set the new global exchange programme to learn public management system each other.

2. Education

75 students will start short courses in Tertiary from 2019: Nagano Prefectural University which will be updated from two-years college in 2018 has just decided to send 75 students to Christchurch to start the regular short-term learning programme collaborated with Lincoln University and Ara Institute of Canterbury, focusing on business, food science/nutrition and English. This is to be continued at least four years.

Over 20 student teachers have learnt at primary school since 2013: Shinshu University has been annually setting the short term training programme of current and training teachers collaborated with University of Canterbury, Merrin School and Halswell School since 2013.

NZ Education Fair in Shinshu in Japan 2015: Christchurch Educated held the fair in Nagano and Matsumoto city in May 2015 and visited ten schools including elementary schools, junior high schools, high schools and university. Seven schools and a university from Christchurch could promote and feature their education and study abroad.

3. Family/Parenting

More popular Te Whāriki / ECE visits: Nagano prefecture has just started their original method of ECE named ‘Shinshu Natural Learning’ since 2015. It can be said that Te Whāriki is similar educational philosophy and method with them. We could expect some joint programme between two regions focusing on ECE as well as parenting and women’s environment in family and work

place. They are also interesting in Plunket which has been not existing in Japan yet.

How to increase regional population (expected): Nagano prefecture has been faced at decreasing of population since 1980s while there is currently becoming the most popular place to migrant from nationwide among Japanese. We believe that showing more happiness life environment will influence to younger family mind. NPO is keen to learn the system of INZ which is continuously providing better and happier life to immigrants from worldwide.

4. Working/Industries (To be discussed)

Rugby World Cup 2019 (expected): Most Canterburyan is keen to watch games of RWC2019 in nation-wide in Japan. It could be planned short trips to Shinshu area in autumn season suitable for tramping and hot springs because it is near metropolitan Tokyo, just one and half hour by train. Also there is some near Nagoya area, third largest city in Japan. We could produce any outbound travel packages with tourism industries, including visiting Nagano. All other ideas in tourism might be one of huge collaboration theme between Canterbury and Shinshu.

Agriculture/Winery/Fruits (expected): Nagano prefecture is one of the largest production areas in agriculture such as apples, vegetables and grapes/wines. However, there has been faced in the lack of younger farmers for past several decades. It could be potential of learning the way of agriculture management and export development with Canterburyan farmers. Employee exchange, agricultural working holiday, farm business alliance etc would be considerable.

Tramping guide and sport/outdoor Instructors (expected): There are hundreds of mountains over 3000m, lakes, rivers, ski areas and sports training fields. For example, many Australian have been employed in Shinshu as ski instructors of winter season. We could plan exchange programme and any events for tramping guides and/or outdoor instructors etc because summer and winter season is opposite.

5. Enjoying/Lifestyle

Lifestyle partnerships as like cousin region (mid-long term): Sister City system has formerly contributed people in the world to connect each other in 20 century on the behaviour of cultural and educational activities. The brand-new 'cousin region' system, new-concepted by me, will aim flexible and global partnership in 21 century, building sustainable, diverse and economical relationships. See the below figure in my idea, between ten districts/areas of Canterbury and Shinshu.



Memorandum of Understanding

長野県とカンタベリー地方間における覚書

Between

The Nagano Prefectural Government, Japan

and

Canterbury Mayoral Forum, New Zealand

Nagano Prefectural Government in Japan and Canterbury Mayoral Forum in New Zealand (the Parties) agree to sign this memorandum of understanding indicates “Region to Region Global Collaboration” included the many educational, cultural and family life-based bilateral benefits between Shinshu/Nagano in Japan and Canterbury/Christchurch in New Zealand.

長野県とカンタベリー自治体首長連合は、信州／長野県とカンタベリー／クライスとチャーチにおける、教育的、文化的、家族生活様式的な相互の利益を高める為の「地域間グローバル包括連携協定」について覚書を交わすことを両者で合意した。

I. Region to Region Global Collaboration Goals: 地域間グローバル包括連携協定の目標

- (1) To strengthen friendships, relationships, understanding and appreciation between people in Shinshu/Nagano Prefecture and Canterbury/Christchurch.

双方の地域に暮らす人々の友好関係づくりや相互理解を高めていくことを目標とする。

- (2) To deepen the understanding of and respect for each other’s traditional and modern cultures.

双方の地域の伝統的かつ最新の文化に対する理解と尊重を深めていくことを目標とする。

- (3) To develop opportunities for children, students, teachers and parents/families to develop skills which enhance Japan and New Zealand relationships.

子ども、児童・生徒・学生、教師、保護者／家族たちが、二国間の関係をより親密にしている為の成長機会を、より多く提供していくことを目標とする。

- (4) To cover the collaborative opportunities of tertiary education alliances, school relationships in Early Childhood Education, primary and secondary school, various learning programme (study tours), teacher exchange and other relevant activities.

当該連携協定は、高等教育連携、幼少教育・小中学校義務教育・高校教育における学校間連携、各種学びのプログラム、教師交流、その他関連する活動を含むこととする。

II. Extending other regional projects:

- (1) When a new relationship in these regions is eventually formed, the Parties agree that these will be governed by separate documentation between the other parties.

この二地域間で、新たな直接関係が構築されようとする場合は、当該連携協定覚書とは別の書面をもって、その当事者間どうしで内容を取り決めることに両者は合意する。

III. General objectives:

- (1) The Parties agree to work cooperatively and to be following the laws prevailing in the respective countries.

両者は協力的に取り組み、両国の法令に則した行動と最善の対処を行うことを合意する。

- (2) This Memorandum of Understanding will commence on the date the last party signs this document and be in effect for four (4) years.

当該連携協定は、双方のサインが成立した日から4年間有効とする。

- (3) This Memorandum of Understanding can be automatically extended by agreement between the Parties, and may be modified, amended by agreement in writing by the Parties. Either party can give the other party three months' notice in writing should they wish to terminate this agreement.

当該連携協定は、期間満了後に自動的に改正更新され、内容修正等が必要な場合は書面を取り交わすことを両者が合意することもできる。どちらか一方が、3ヶ月前以上の書面による告知によって、合意期間を終了することもできる。

- (4) This document is written in English and in Japanese. Both descriptions have equal validity.

当該書面は英語と日本語で記載され、双方の文面が同等な効用を持つ。

Signed on behalf of the Parties: 双方合意のサイン

Nagano Prefectural Government

Canterbury Mayoral Forum

Date: ____/____/____, _____

Date: ____/____/____, _____